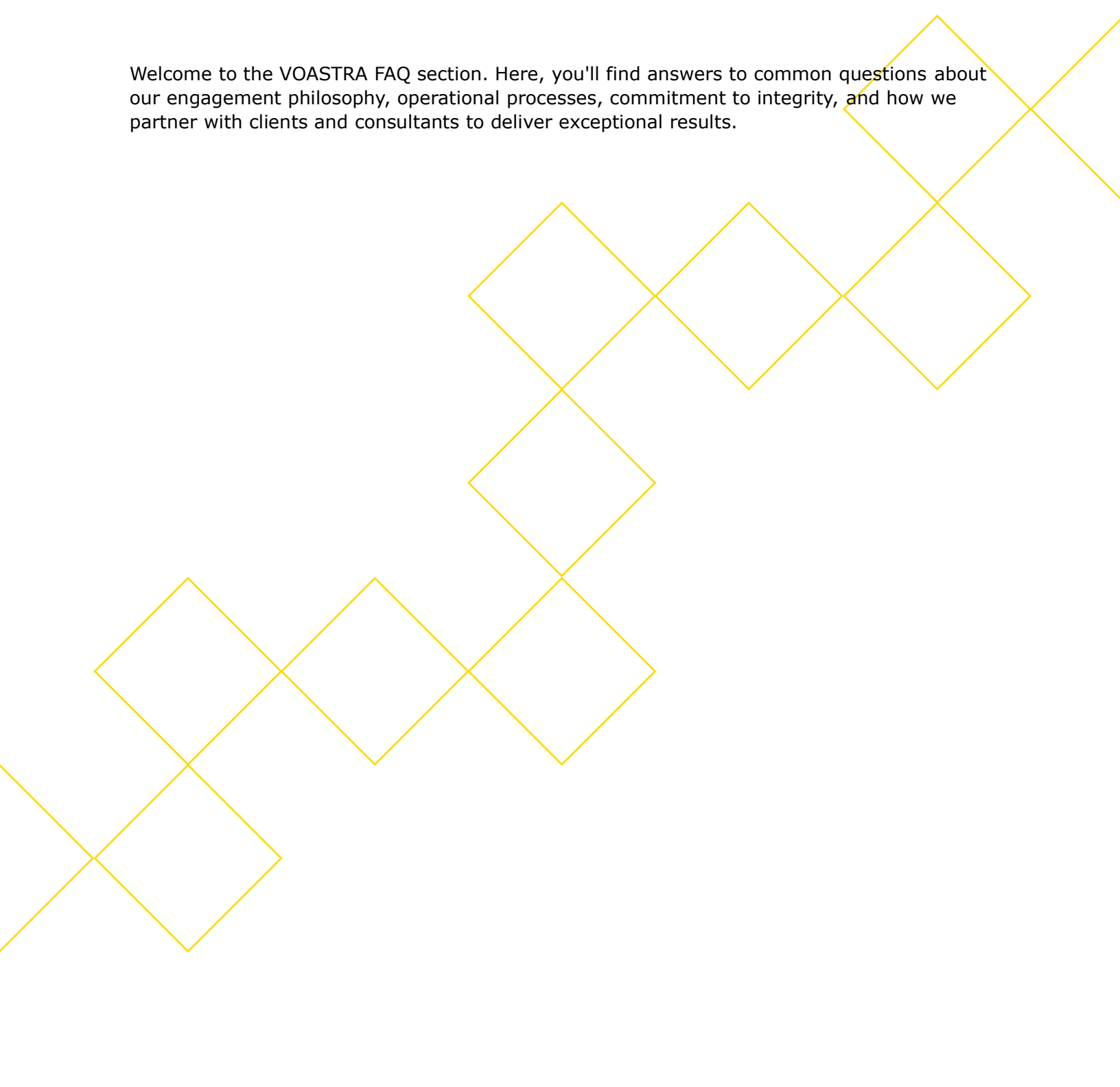


FREQUENTLY ASKED QUESTIONS

Welcome to the VOASTRA FAQ section. Here, you'll find answers to common questions about our engagement philosophy, operational processes, commitment to integrity, and how we partner with clients and consultants to deliver exceptional results.

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General Engagement & Philosophy

Q: What is VOASTRA's core philosophy regarding project engagements?

A: At VOASTRA, we view every project as a mission-critical engagement, not merely a time-based advisory transaction. Our philosophy is rooted in delivering targeted expertise, deep sector understanding, and high-performance execution tailored to the unique dynamics of each client challenge.

We reject generic models, focusing instead on bespoke solutions built around the client's actual needs and delivered by senior, relevant experts.

Our engagements are characterized by precision, ownership, and unwavering transparency, ensuring that solutions are not only relevant but also highly impactful.

Q: How does VOASTRA differ from traditional consulting firms?

A: VOASTRA distinguishes itself from traditional consulting firms in several keyways. Firstly, we do not assign generic teams; instead, we deliver targeted expertise through meticulously vetted consultants. Secondly, we operate with a lean, efficient structure, eliminating unnecessary layers of management and overhead, which means clients are not burdened with inflated costs.

Our focus is on delivering tangible value and quality at every phase, rather than just maintaining visibility or billable hours.

We also maintain rigorous legal, strategic, and operational oversight from inception to completion, with VOASTRA acting as the legal project owner.

Q: What are VOASTRA's core values?

A: VOASTRA's corporate culture is grounded in three core values: Integrity, Excellence, and Strategic Empathy. Integrity is our baseline, operating with full transparency, intellectual independence, and professional discipline. Excellence is our commitment to never settle for average, combining rigorous analysis with bold thinking to consistently exceed expectations.

Strategic Empathy means we take time to understand not just the problem, but its entire ecosystem, providing peer-level, context-aware advisory built on real listening and nuanced understanding.

These values guide every decision, relationship, and outcome we deliver.

Q: How does VOASTRA ensure quality and accountability in its projects?

A: VOASTRA ensures quality and accountability through several mechanisms. Each engagement is formally governed by VOASTRA as the legal project owner, with consultants operating under our frameworks and supervised by our internal quality and delivery structure. We conduct a multi-step due diligence process before engagement to ensure strategic fit and deliverability.

Throughout the project, we monitor quality, risk, and performance continuously, with bi-weekly internal reviews and mid-point assessments for longer engagements.

Our proprietary AURELIA™ platform supports version tracking, documentation control, and consultant-client alignment, ensuring consistency and superior outcomes.

Due Diligence & Project Monitoring

Q: What is VOASTRA's due diligence process before starting a project?

A: Before accepting any new project, VOASTRA conducts a rigorous, multi-step due diligence process to ensure strategic fit, legal clarity, and deliverability.

This process includes:

1. Initial Brief & Discovery: Assessing the client's challenge, industry, geography, and readiness; identifying preliminary risks, success indicators, and project objectives.
2. Compliance & Risk Screening: Conducting background checks, legal screenings, and internal reviews to ensure full compliance with VOASTRA's Code of Conduct and regulatory obligations.
3. Team Assembly Planning: Using AURELIA™, identifying potential consultants with the right mix of experience, insight, and availability, and assigning a preliminary team lead.
4. Transparency Alignment: Clarifying scope, expectations, deliverables, budget structure, and communication frequency with the client before signing. VOASTRA will not onboard a project with misaligned expectations.
5. Legal & Operational Setup: Signing all contracts, NDAs, and frameworks, and activating the Consultant Command™ environment for both client and consultant teams.

Q: How does VOASTRA monitor projects once they are underway?

A: VOASTRA maintains continuous and rigorous monitoring of project quality, risk, and performance throughout the engagement lifecycle. We implement a comprehensive monitoring framework that continuously assesses project quality, identifies potential risks, and tracks performance against established benchmarks. For engagements exceeding eight weeks, bi-weekly internal reviews and mid-point assessments are standard practice.

Our proprietary AURELIA™ platform plays a pivotal role by providing robust support for version tracking, documentation control, and enhancing consultant-client alignment through a centralized hub for communication, collaboration, and progress visibility.

Q: What is AURELIA™ and how is it used in project monitoring?

A: AURELIA™ is VOASTRA's proprietary AI-powered platform that facilitates effective project monitoring and management. It provides robust support for version tracking of all project documentation, ensuring that the latest and most accurate information is always accessible.

AURELIA™ also enables comprehensive documentation control, maintaining a clear audit trail of all decisions and changes.

Crucially, it enhances consultant-client alignment by providing a centralized hub for communication, collaboration, and progress visibility, fostering a cohesive and transparent working environment.

Compliance & Integrity

Q: What ethical standards do VOASTRA uphold?

A: VOASTRA operates with the highest ethical standards, guided by our core values of Integrity, Excellence, and Strategic Empathy, and reinforced by a legally binding Code of Conduct. We expect all individuals associated with VOASTRA—including employees, consultants, advisors, subcontractors, and partners—to uphold these principles.

Our commitment includes operating with full transparency, intellectual independence, and professional discipline, always acting in our clients' long-term interest.

We maintain a zero-tolerance policy on bribery, corruption, and unethical influence, and strictly comply with international sanctions and anti-money laundering laws.

Q: How does VOASTRA manage conflicts of interest?

A: VOASTRA has a structured process for managing conflicts of interest. Each consultant is responsible for disclosing any potential conflicts of interest before a client engagement begins, including competing mandates, financial interests, or exclusivity arrangements.

We enforce a rigorous conflict check process, especially in sensitive sectors like private equity or market-sensitive industries, to ensure objectivity and independence in our advisory services.

If any uncertainty arises regarding ethical issues or client engagements, the appropriate VOASTRA manager or compliance contact must be consulted immediately.

Q: What is VOASTRA's stance on corporate responsibility?

A: At VOASTRA, we believe that business cannot be separated from its societal and environmental context. Our corporate responsibility commitments include upholding international human rights, anti-discrimination laws, and labor standards.

We engage ethically in all markets, prioritize environmental stewardship, and participate in projects that support the broader public good, such as pro bono consulting and community development.

We encourage our team members to engage in purpose-driven work that aligns with VOASTRA's values and strengthens the industries and societies we serve.

Confidentiality & Data Security

Q: How does VOASTRA ensure the confidentiality of client information?

A: VOASTRA maintains absolute confidentiality in all engagements, recognizing that our work involves access to sensitive strategic, financial, and personal information. All team members are contractually bound to protect non-public client and project information with the highest degree of discretion.

We strictly prohibit the disclosure of any proprietary, confidential, or sensitive data without proper authorization or legal obligation. Furthermore, we utilize secure systems, tools, and practices for handling all data and documentation, and adhere to VOASTRA's stringent data security protocols and IT usage guidelines.

Breaches of confidentiality or data negligence are treated as serious violations of our Code of Conduct.

Q: What measures does VOASTRA take to protect data security?

A: VOASTRA implements robust measures to safeguard data security. We require all team members to use secure systems and tools, and to follow strict data security protocols and IT usage guidelines. This includes maintaining and retaining company and project records in compliance with applicable laws and safeguarding the physical and digital assets of both VOASTRA and its clients.

Our Compliance & Reporting Policy outlines procedures for responsible disclosure of vulnerabilities, and we prohibit activities that could disrupt services or harm data, such as unauthorized access or exploitation of vulnerabilities beyond identification.

Any data or feedback submitted regarding security concerns is used solely for security improvement and operational refinement.

Q: What is the policy on intellectual property rights for project deliverables?

A: All intellectual property rights, including copyrights, trademarks, and trade secrets, in and to the Deliverables created by VOASTRA specifically for a client under a Project Agreement, are assigned to and become the sole and exclusive property of the client upon full payment of all Professional Fees.

VOASTRA retains all intellectual property rights in its pre-existing materials, methodologies, and tools used in providing the services, and grants the client a non-exclusive, non-transferable, royalty-free license to use such pre-existing materials solely for the purpose of utilizing the Deliverables.

This ensures clarity and protection of intellectual assets for both parties.

Project Management & Fees

Q: How are projects structured and managed at VOASTRA?

A: VOASTRA projects are structured across key phases, with an estimated duration and clear deliverables for each. For example, a typical project might involve phases like Strategic Diagnostics and Internal Alignment, Go-to-Market Design and Market Preparation, and Execution Support and Pipeline Activation. Each project includes a dedicated VOASTRA Project Lead and a lean consulting team.

We hold weekly check-in meetings with clients to assess project health, pending actions, and delivery priorities. Milestone completion is formally tracked, with summary reports provided by VOASTRA and written acceptance requested from the client.

Timely data sharing and responsiveness from both parties are crucial for adhering to the project timeline.

Q: How are professional fees and payment terms structured for VOASTRA engagements?

A: VOASTRA typically structures professional fees as a total fixed fee for the services outlined in the Project Agreement, exclusive of VAT and reimbursable expenses. Payments are usually made in tranches tied to specific project milestones.

For instance, a common payment schedule might include an initial tranche upon signing the agreement, a second tranche upon acceptance of deliverables for a mid-point milestone, and a final tranche upon project close.

Invoices are issued according to this schedule, with payments due within a specified number of bank days from the invoice date. Reimbursable costs, such as travel and accommodation, are also outlined and require prior approval for expenses exceeding certain thresholds.

Q: What is the process for milestone acceptance and reporting?

A: Each milestone within a VOASTRA project has a defined completion target and clearly communicated deliverables. Upon reaching a milestone, VOASTRA provides a summary report or project update and requests written confirmation of milestone acceptance from the client within a specified number of working days (e.g., five working days).

If no response is received within this period, the milestone is considered accepted, and the relevant tranche payment becomes due. Should any delay occur, the party responsible is required to notify the other party in writing within a few working days, stating the cause, estimated impact, and proposed adjustments to the timeline.

Both parties commit to open, transparent communication and weekly status briefings to ensure alignment.